

**3 – 6  
November  
2026**



# ICA CCR EUROPE RESEARCH CONFERENCE

*Cooperative Enterprises for Shared Progress: Addressing Global Challenges Together*

**Valencia, Spain**

<http://ica-ccr-europe-2026.webs.upv.es>

## General plan of parallel sessions

### **WEDNESDAY 4 NOVEMBER · 9:30 – 11:00**

|                                                               |                                                                            |                                                                    |                                                                       |
|---------------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------------------------|
| Session 1<br>Cooperative Governance and Management (Part 1/5) | Panel 1<br>Eco-Innovation and Circular Economy in the Cooperative Movement | Session 2<br>Technology, Digitalization, and Platform Cooperatives | Session 3<br>Public Policy and Institutional Support for Cooperatives |
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### **WEDNESDAY 4 NOVEMBER · 14:30 – 16:00**

|                                                               |                                                |                                                                 |                                                                                             |
|---------------------------------------------------------------|------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------------------------------------|
| Session 4<br>Cooperative Governance and Management (Part 2/5) | Session 5<br>Agri-Food Cooperatives (Part 1/2) | Session 6<br>Intercooperation and Networking among Cooperatives | Session 7<br>Social Innovation, Community Development, and Civic Wealth Creation (Part 1/2) |
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### **WEDNESDAY 4 NOVEMBER · 16:30 – 18:00**

|                                                               |                                                                                   |                                                                             |                                                                                            |
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| Session 8<br>Cooperative Governance and Management (Part 3/5) | Session 9<br>Youth, Gender Equality, Diversity, and Inclusiveness in Cooperatives | Panel 2<br>Collaborating on Cooperative Research Directions and Initiatives | Panel 3<br>Afro-European Dialectics: A Roundtable on the African Model Law on Cooperatives |
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### **THURSDAY 5 NOVEMBER · 8:00 – 9:30**

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| Session 10<br>Cooperative Governance and Management (Part 4/5) | Session 11<br>Cooperative Law (Part 1/2) | Panel 4<br>Workshop on transdisciplinary research on and with cooperatives | Panel 5<br>Reimagining Cooperative Identity and Law for Sustainable Development Beyond the 2030 Agenda |
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### **THURSDAY 5 NOVEMBER · 9:30 – 11:00**

|                                                                                  |                                   |                                                                                                                       |                                                               |
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| Session 12<br>Environmental and Social Sustainability in Cooperatives (Part 1/2) | Session 13<br>Worker Cooperatives | Panel 6<br>Development of International Standards on Statistics of Cooperatives and the Social and Solidarity Economy | Session 14<br>Education and Training about / for Cooperatives |
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### **THURSDAY 5 NOVEMBER · 14:45 – 16:15**

|                                                                                              |                                                                           |                                                                |                                                                          |
|----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----------------------------------------------------------------|--------------------------------------------------------------------------|
| Session 15<br>Social Innovation, Community Development, and Civic Wealth Creation (Part 2/2) | Session 16<br>Measuring Impact and Performance of Cooperatives (Part 1/2) | Panel 7<br>Lessons of adaptation from indigenous co-operatives | Session 17<br>Housing Cooperatives + Energy Cooperatives (joint session) |
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### **THURSDAY 5 NOVEMBER · 16:45 – 18:15**

|                                                                           |                                                                                                 |                                     |                 |
|---------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|-------------------------------------|-----------------|
| Session 18<br>Measuring Impact and Performance of Cooperatives (Part 2/2) | Panel 8<br>Challenges and advances in sustainability and performance reporting for cooperatives | Session 19<br>Consumer Cooperatives | Posters Session |
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### **FRIDAY 6 NOVEMBER · 8:00 – 9:30**

|                                                                |                                          |                                                     |                                                                                                                      |
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| Session 20<br>Cooperative Governance and Management (Part 5/5) | Session 21<br>Cooperative Law (Part 2/2) | Session 22<br>Cooperative Banks and Mutual Insurers | Panel 9<br>Educating for Membership: Assessing Professional Training Initiatives on Member Engagement and Commitment |
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### **FRIDAY 6 NOVEMBER · 9:30 – 11:00**

|                                                 |                                                                                  |                                               |                                                                                    |
|-------------------------------------------------|----------------------------------------------------------------------------------|-----------------------------------------------|------------------------------------------------------------------------------------|
| Session 23<br>Agri-Food Cooperatives (Part 2/2) | Session 24<br>Environmental and Social Sustainability in Cooperatives (Part 2/2) | Session 25<br>Emerging Sectors and New Themes | Panel 10<br>Media cooperatives: intercooperation and networking in the Digital Era |
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MORNING

WEDNESDAY 4 NOVEMBER FROM 9:30 TO 11:00

| Session 1<br>Cooperative Governance and Management<br>(Part 1/5)                                                                                                                                                                                                                  | Panel 1<br>Eco-Innovation and Circular Economy in the<br>Cooperative Movement                                                                                   | Session 2<br>Technology, Digitalization, and Platform<br>Cooperatives                                                                                                                                                                                                                 | Session 3<br>Public Policy and Institutional Support for<br>Cooperatives                                                                                                                                                                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 245. <b>Transformative Capacity in Hybrid Organisations: Comparative Rural Pathways from Greece</b><br><i>Markus Hanisch, Zamira Khan, Konstantinos Iliopoulos, Lisa Detjen, Katharina Ruge, Daniel Belalcazar, Katrin Martens, Isaac Sarweega, Reagan Ochengo &amp; Elli Vou</i> | Panelists: <i>Imanol Basterretxea, Inmaculada Buendía-Martínez, Ginevra Coletti, Eddi Fontanari, Giulio Galdi, Asia Guerreschi &amp; Josu Santos-Larrazabal</i> | 317. <b>Beyond the hype, techno-economic evaluation of agentic artificial intelligence workflows in agrifood cooperative operations and comparable enterprises: A scoping review</b><br><i>Ivan Mauricio Díaz Leiva, Erasmo Isidro López-Becerra &amp; Juan Francisco Juliá Igual</i> | 294. <b>Credit Cooperatives vs. Banks Under Identical Basel-Style Regulation in Brazil</b><br><i>Arthur Gomes Nery, Thiago Victorino &amp; Rodrigo Rangel</i>                                                                                 |
| 286. <b>Enacting Mutuality: How Primary Operations Reproduce Institutional Logics in Customer Owned Insurers</b><br><i>Antti Talonen &amp; Anu Puusa</i>                                                                                                                          |                                                                                                                                                                 | 102. <b>Digital Transformation and Agricultural Cooperative Channel Choice: Multi-Channel Evidence from Korean Smallholder Agriculture, 2010–2020</b><br><i>Jungsik Jung &amp; Jeongbin Im</i>                                                                                        | 263. <b>From recognition to implementation: assessing SSE laws and policies for decent work in Latin America and the Caribbean</b><br><i>Walteri Katajamäki</i>                                                                               |
| 261. <b>Good Practices in Corporate Identity within Social Economy Organizations</b><br><i>Yarly-Daniella Audivet</i>                                                                                                                                                             |                                                                                                                                                                 | 196. <b>Decentralization and Sustainability in the Social Economy: Blockchain's Impact on Legal and Operational Framework of Textile Cooperatives in the EU</b><br><i>María Andrade Llinares</i>                                                                                      | 136. <b>Drivers of Social Enterprise Growth in the Cooperative Ecosystem: A PLS-SEM Analysis of Internal Capabilities, Inter-cooperation and Institutional Environment</b><br><i>Inmaculada Carrasco Monteagudo &amp; Belén Català Estada</i> |
| 210. <b>Organizational culture and knowledge-based agility in cooperatives: evidence from WCM2025 organizations</b><br><i>Antonio González-Rojas &amp; Francisco Rincon-Roldan</i>                                                                                                |                                                                                                                                                                 | 287. <b>Governing digitalisation in the agrifood sector. The role of a dedicated digital cooperative</b><br><i>Jos Bijman &amp; Daniela Robinson</i>                                                                                                                                  | 183. <b>Factors Driving Cooperative Creation in Spain: Evidence from Provincial Data</b><br><i>Ángela Castillo-Murciego, Millán Díaz-Foncea &amp; Carmen Marcuello</i>                                                                        |
| 142. <b>Risk Management Maturity: An Evaluation Model for Cooperatives</b><br><i>Rafael Pereira Rosa, Vilmar Rodrigues Moreira &amp; Fernanda Frankenberger Silva</i>                                                                                                             |                                                                                                                                                                 | 123. <b>Agri-Food Cooperatives and Fair Digitalization: Evidence from 18 Living Labs in Europe</b><br><i>Constantine Iliopoulos, Irini Theodorakopoulou &amp; Thomas Giotis</i>                                                                                                       | 262. <b>Cooperatives, rural economy and decent work: The ILO's normative and policy trajectory</b><br><i>Walteri Katajamäki</i>                                                                                                               |

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**AFTERNOON**

**WEDNESDAY 4 NOVEMBER FROM 14:30 TO 16:00**

| Session 4<br>Cooperative Governance and Management<br>(Part 2/5)                                                                                                                   | Session 5<br>Agri-Food Cooperatives (Part 1/2)                                                                                                                                                  | Session 6<br>Intercooperation and Networking among<br>Cooperatives                                                                                                                               | Session 7<br>Social Innovation, Community Development,<br>and Civic Wealth Creation (Part 1/2)                                                                                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 193. <b>Democratic Vigor in Canadian Cooperatives: Lifeworlds and Regeneration</b><br><i>Adrian Josef Amon &amp; Hanen Khemakhem</i>                                               | 172. <b>Collective Action through Research of Agriculture Cooperatives</b><br><i>Elena Garnevska &amp; Lisa Callagher</i>                                                                       | 107. <b>Rediscovering the Lost Footsteps of the US Cooperative Movement</b><br><i>Pável Uranga</i>                                                                                               | 260. <b>Aging, participation, technology: some insights from social innovations for older adults in Croatia</b><br><i>Davorka Vidovic</i>                                                       |
| 310. <b>Times of polarization: The dark side of affect within alternative organizations</b><br><i>Daniel Aguilar-Vinas, Thomas Bauwens &amp; Ferran Torres-Nadal</i>               | 237. <b>Degeneration by digitalisation? The case of the Spanish cooperative Hortacuina</b><br><i>Cristina Galiana Carballo, Sibylle Duchaîne, Cédric Gossart &amp; Guillermo Palau Salvador</i> | 302. <b>Representing the Cooperative Movement: The International Cooperative Alliance in the Early 20th Century</b><br><i>Shreya Paudel &amp; Tine De Moor</i>                                   | 271. <b>Cooperatives in Times of War and Conflict: Robustness, Resilience, and Recuperation</b><br><i>Marcelo Vieta, Fiona Duguid, Sofia Burak, Iryna Volovyk &amp; Yulia Amelina</i>           |
| 304. <b>The economic weight of cooperatives in Europe: Institutional contexts versus industry conditions</b><br><i>Pablo Doucet, Marta Solórzano-García &amp; Nerea Abad-Itoiz</i> | 213. <b>The Impact of Women's Cooperatives on Women's Economic and Social Well-being: A Case of Samsun Province, Türkiye</b><br><i>Bakiye Kiliç Topuz &amp; Ceren Atbin</i>                     | 188. <b>Cooperative cyberspace as a basis for cooperation between cooperatives in the information society</b><br><i>Leonardo Rafael de Souza, Cinthia Obladen Freitas &amp; Rui Miguel Silva</i> | 203. <b>The Contribution of (Community) Cooperatives to Place-based Development in Rural Areas of Europe</b><br><i>Lucas Olmedo, Mary O'Shaughnessy, Jacopo Sforzi &amp; Cynthia Giagnocavo</i> |
| 257. <b>Managerial Sensemaking of the Member Community Role in Cooperatives</b><br><i>Anu Puusa &amp; Leo White</i>                                                                | 127. <b>The Italian agri-food cooperative sector: a descriptive analysis of structure, governance, and policy</b><br><i>Eddi Fontanari, Dario Macaluso &amp; Francesco Licciardo</i>            | 308. <b>Measuring the role of cooperative networks in economic intercooperation: the case of Aragón</b><br><i>Alberto Sanchez, Millán Díaz-Foncea &amp; Carmen Marcuello</i>                     | 228. <b>Third places for the development of social entrepreneurship</b><br><i>Yarly-Daniella Audivet, Jefferson Muñoz Cordero &amp; Alejandro Vargas Córdoba</i>                                |
| 242. <b>Naturally Occurring Retirement Community Development: Senior community development through local action in the Canadian context.</b><br><i>Simon Berge</i>                 | 135. <b>The interplay between principals and agents within agricultural cooperatives – A game-theoretical analysis</b><br><i>Jerker Nilsson &amp; Gert Tinggaard Svendsen</i>                   | 236. <b>Fitting the Frame or Losing the Soul? Identity Tensions in Cooperative Sustainability Reporting</b><br><i>Jon Olaizola Alberdi, Oier Imaz Alias &amp; Julen Bollain</i>                  |                                                                                                                                                                                                 |

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| Session 8<br>Cooperative Governance and Management<br>(Part 3/5)                                                                                                                                                                     | Session 9<br>Youth, Gender Equality, Diversity, and<br>Inclusiveness in Cooperatives                                                                                                                                                          | Panel 2<br>Collaborating on Cooperative Research<br>Directions and Initiatives | Panel 3<br>Afro-European Dialectics: A Roundtable on<br>the African Model Law on Cooperatives                   |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
| 169. <b>Cooperative Resilience: conceptualizing through heterogeneity</b><br><i>Pau Bofill Sala, Frédéric Dufays &amp; Cécile Godfroid</i>                                                                                           | 181. <b>Do cooperative principles close gender wage gap? Evidence from Spain</b><br><i>Lidia de Castro Romero, Belén Castro Núñez, Rosa Santero Sánchez &amp; Sergio Pérez Ruiz</i>                                                           | Panelists: Giulia Galera, Cynthia Giagnocavo & Carmen Marcuello                | Panelists: Ajibola Anthony Akanji, Hagen Henry, David Hiez, Santosh Kumar, Alphonse Mbuya & Tijesunimi Olugbile |
| 241. <b>Cooperatives in the Twin Transition: Multistakeholder Governance, Technology Adoption and Risk of Strategic Failure</b><br><i>Giovanni Saccon, Eddi Fontanari &amp; Giulio Galdi</i>                                         | 290. <b>Strategic, Social, and Organizational Drivers of Generational Renewal: A Fixed-Effects Analysis of Spanish Agri-food Cooperatives</b><br><i>Natalia Lajara-Camilleri &amp; Elena Meliá-Martí</i>                                      |                                                                                |                                                                                                                 |
| 259. <b>Management through the eyes of cooperative leadership: how decision-making and strategizing practices reflect the purpose and aims of worker cooperatives</b><br><i>Ina Kauranen, Taneli Vaskelainen &amp; Matthijs Punt</i> | 300. <b>Beyond Tokenism: An Empirical Analysis of Board Diversity and performance in cooperatives</b><br><i>Elena Meliá-Martí, Josefina Fernández-Guadaño, Carmen Ruiz-Jiménez &amp; Rocío Martínez-Jiménez</i>                               |                                                                                |                                                                                                                 |
| 117. <b>Unsettling the Status Quo: Ad Hoc Reflection Processes and Democratic Resilience in Hybrid Organizations</b><br><i>Aingeru Ruiz</i>                                                                                          | 179. <b>Feminist Management Practices in Cooperative Organizations: Re-politicising Democracy, Care and Power in the Social and Solidarity Economy</b><br><i>Marta Maicas-Pérez, Mélissa Boudes, Cynthia Srnec &amp; Alicia Rius Buitrago</i> |                                                                                |                                                                                                                 |
| 314. <b>Behavioral Biases in Cooperative Decision-Making: Evidence from Swedish Agricultural Cooperatives</b><br><i>Filiz Kinikli &amp; Kostas Karantininis</i>                                                                      | 134. <b>Women-Led Social Innovation in Cooperatives: Territorial Development and Civic Wealth Creation in Iberoamerica</b><br><i>Inmaculada Carrasco Monteagudo &amp; Cristina Girardo</i>                                                    |                                                                                |                                                                                                                 |

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| Session 10<br>Cooperative Governance and Management<br>(Part 4/5)                                                                                                                                                                        | Session 11<br>Cooperative Law (Part 1/2)                                                                                                                                                                 | Panel 4<br>Workshop on transdisciplinary research on<br>and with cooperatives              | Panel 5<br>Reimagining Cooperative Identity and Law for<br>Sustainable Development Beyond the 2030<br>Agenda                     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|
| 205. <b>New cooperative forms: evolution, governance and socio-ecological transition</b><br><i>Giulia Galera, Michela Giovannini &amp; Ermanno Tortia</i>                                                                                | 163. <b>Bridging the Implementation Gap: Legal and Institutional Barriers to Energy Cooperatives in Poland</b><br><i>Agnieszka Pacut &amp; Aldona Piotrowska</i>                                         | <b>Panelists:</b> <i>Jos Bijman, Markus Hanisch, Agustina Malvido &amp; Katrin Martens</i> | <b>Panelists:</b> <i>Ajibola Anthony Akanji, Cynthia Giagnocavo, Hagen Henry, David Hiez, Santosh Kumar &amp; Sonja Novkovic</i> |
| 235. <b>Multistakeholder governance and patterns of adoption of twin transition technologies in cooperatives</b><br><i>Giulio Galdi, Eddi Fontanari &amp; Giovanni Saccon</i>                                                            | 103. <b>Governance and Compliance in Cooperative Enterprises: Enforcement and Accountability in Southern Brazil</b><br><i>Roberta Eggert Poll</i>                                                        |                                                                                            |                                                                                                                                  |
| 157. <b>Reverse Hybridization and the Dangerous Middle: Governance Alignment and Performance in Agricultural Cooperatives</b><br><i>Irene Martínez-López, Constantine Iliopoulos, Maryline Filippi, Gökham Özertan &amp; Angelo Zago</i> | 291. <b>Cooperative Governance: conceptual delimitation and legal relevance in worker cooperatives</b><br><i>Teresa Rodríguez Martínez de Olcoz</i>                                                      |                                                                                            |                                                                                                                                  |
| 156. <b>Cooperative Governance as a Pathway to Digital Sovereignty: Exploring Its Applicability to Data Space Initiatives Across Domains</b><br><i>Frank Berkers</i>                                                                     | 200. <b>Connecting socially responsible regulation with cooperative principles: The case of the Valencian region</b><br><i>Francisco Salas-Molina, Eduardo Miranda-Ribera &amp; Felipe Palau-Ramírez</i> |                                                                                            |                                                                                                                                  |
| 100. <b>Beyond the report: Lateral Accountability as an Identity-Related Process in Hybrid Nonprofit Organizations</b><br><i>Manuel Tartarotti</i>                                                                                       |                                                                                                                                                                                                          |                                                                                            |                                                                                                                                  |

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| Session 12<br>Environmental and Social Sustainability in Cooperatives (Part 1/2)                                                                                                                            | Session 13<br>Worker Cooperatives                                                                                                                                                                                  | Panel 6<br>Development of International Standards on Statistics of Cooperatives and the Social and Solidarity Economy | Session 14<br>Education and Training about / for Cooperatives                                                                                                          |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 131. <b>Influence of Cooperative Membership on Climate Change Adaptation: The Case of Agricultural Cooperatives in Tigray Region, Ethiopia</b><br><i>Abyssinia Mirutse Giday &amp; Jiri Hejkrlik</i>        | 164. <b>Redefining Human Capital Value: A Strategic Analysis within the Cooperative Context</b><br><i>Aitziber Arregi, Monica Gago &amp; Esther Villajos</i>                                                       | Panelists: Marie J. Bouchard, Chiara Carini, Hyung sik Eum & Nawon Lee                                                | 285. <b>Values, Knowledge and Cooperative Professional Orientation: An Study Among University Students</b><br><i>Inmaculada Buendía Martínez</i>                       |
| 114. <b>Can agro-product certification improve economic performance of farmer cooperatives?</b><br><i>Qiao Liang, Ruohan Zhang &amp; Han Dong</i>                                                           | 143. <b>A comparative analysis of cooperative member experiences in South Korea, Japan, and France</b><br><i>Eric Bidet &amp; Casper Claassen</i>                                                                  |                                                                                                                       | 255. <b>The Vicious Circle of Cooperative Invisibility</b><br><i>Anu Puusa &amp; Antti Talonen</i>                                                                     |
| 173. <b>Examining Sustainability Improvement of China's Cooperatives: Evidence from Green Agriculture Sector</b><br><i>Yan Liu, Elena Garnevska, Wei Yang &amp; Nicola Shadbolt</i>                         | 277. <b>Social economy and institutional wage flexibility: evidence from collective-agreement opt-outs in Spain</b><br><i>Eduard Xavier Montesinos-Sansaloni &amp; Virginia Simon-Moya</i>                         |                                                                                                                       | 219. <b>CulturaCoop: A National Evidence-Based Framework to Strengthen Cooperative Culture and Identity in Brazil</b><br><i>Guilherme Costa &amp; Thiago Victorino</i> |
| 145. <b>Agri-food cooperatives, behavioral factors and sustainable practice adoption under climate change</b><br><i>Hayet Kerras, Jorge Luis Sánchez-Navarro, Narciso Arcas Lario &amp; Francisco Alcon</i> | 190. <b>Diffusion Pathways for the Worker Cooperative Business Model in the Food Economy in Germany</b><br><i>Sophia Schröder &amp; Arnim Wiek</i>                                                                 |                                                                                                                       | 248. <b>A fsQCA analysis of cooperatives' training tackling twin transition in the manufacturing sector</b><br><i>Asia Guerreschi, Ginevra Coletti &amp; Emy Zecca</i> |
| 315. <b>From Affective to Real Commitment: How Agri-food Cooperatives Drive Sustainable Agricultural Practices</b><br><i>Jorge Luis Sánchez-Navarro, Hayet Kerras, Francisco Alcón &amp; Narciso Arcas</i>  | 128. <b>Worker Cooperatives in a Democratic Labour Regime: Case Study Research on Interactions between Societal Institutions, Workplace Relations, and Socio-Ecological Indicators</b><br><i>Thabo Huntgeburth</i> |                                                                                                                       |                                                                                                                                                                        |

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|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 112. <b>Stakeholder Representation in Stakeholder Deliberation: A Cooperative's Experimentation with Lottery-Selected Panels</b><br><i>Simon Pek</i>                                              | 170. <b>Social economy and the humanisation of care: a management-based approach to healthcare</b><br><i>Gaizka Camaron, Ricardo AGUADO &amp; Ander Urruticoechea</i>                                           | Panelists: <i>Karine Awashish, Sébastien Girard, Claude-André Guillothe &amp; Anne-Marie Merrien</i> | 108. <b>Between Property and Social Function: Rethinking Housing Cooperatives in Portuguese Law</b><br><i>Deolinda Meira</i>                                    |
| 243. <b>Gender Equality and Governance in Cooperatives: Evidence from Rural Europe and the GRASS CEILING Project</b><br><i>María Soledad Fernández Sahagún</i>                                    | 150. <b>The Contribution of Cooperatives to the Social Sustainability of Employment. The spanish case</b><br><i>Belén Castro Nuñez, Rosa Santero Sanchez, Lidia de Castro Romero &amp; Sergio Pérez Ruíz</i>    |                                                                                                      | 282. <b>Between Social and Collaborative Housing: a Cooperative Context</b><br><i>Alessandra Piccoli, Richard Lang &amp; Lucia Chaloin</i>                      |
| 269. <b>Rethinking Cooperatives in times of transitions: Corporate Territorial Responsibility analysis</b><br><i>Maryline Filippi</i>                                                             | 124. <b>Cooperativism as a Driver of Territorial Cohesion in Galicia: An Analysis of its Economic Dimension and Local Impact</b><br><i>Rosa Santero-Sánchez &amp; Maribel Martínez Martín</i>                   |                                                                                                      | 118. <b>Energy communities in cooperative form: an opportunity to empower consumers to lead the green transition in Europe</b><br><i>Elisabet González Pons</i> |
| 254. <b>A Hybrid Research Approach to Expand the Solidarity Economy through Civic Wealth and Public Policy</b><br><i>Judith Hermanson Ogilvie, Sylandi Brown, Jose Eguigure &amp; Brian Warby</i> | 230. <b>Economic Performance in Manufacturing Cooperatives: Evidence on Circular, Digital, and Twin Innovation and Innovators</b><br><i>Ginevra Coletti, Asia Guerreschi &amp; Emy Zecca</i>                    |                                                                                                      | 233. <b>Critical Success Factors of Energy Communities: Toward a Conceptual Organizational Management Framework</b><br><i>Szymon Caban</i>                      |
|                                                                                                                                                                                                   | 299. <b>Does Associative Integration Strengthen Agri-food Cooperatives? Evidence from Spain's Law 13/2013</b><br><i>Elena Meliá-Martí, Juan Juliá-Igual, Erasmo López-Becerra &amp; Alejandra Millán-Franco</i> |                                                                                                      |                                                                                                                                                                 |

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| Session 18<br>Measuring Impact and Performance of Cooperatives (Part 2/2)                                                                                                                                          | Panel 8<br>Challenges and advances in sustainability and performance reporting for cooperatives                                                        | Session 19<br>Consumer Cooperatives                                                                                                                                                                            | Posters Session |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|
| 132. <b>From Belonging to Action: Drivers of Cooperative Member Engagement</b><br><i>Gustavo Abib, Tomas Sparano Martins &amp; Marcos Wagner da Fonseca</i>                                                        | Panelists: <i>Chiara Carini, Sergio Marí-Vidal, Jon Olaizola-Alberdi, Jessica Pezzaioli, Fernando Polo-Garrido &amp; Miren Zuberogitia Kaltzakorta</i> | 296. <b>Single-Stakeholder Cooperatives and the Pursuit of the Community Good: Insights from Consumer Cooperative Movements in the Far East</b><br><i>Takashi Sugimoto, Naoto Shimokado &amp; Ryo Iwahashi</i> |                 |
| 146. <b>The Relationship Between Well-being and Job Performance in Cooperatives: A Cluster Analysis of the Green Happy-productive worker</b><br><i>Esther Villajos, Amalia Pérez-Nebra &amp; Jonathan Peñalver</i> |                                                                                                                                                        | 283. <b>Engaging Consumers in Local Food Systems: Evidence from a Cooperative Led Needs Assessment</b><br><i>Alessandra Piccoli, Federica Viganó, Nunzia Zecchillo &amp; Guido Orzes</i>                       |                 |
| 109. <b>Organisational Mechanisms Shaping Member Engagement in Cooperatives: An Integrative Conceptual Synthesis</b><br><i>Etienne Fouquet, Josée Charbonneau, Anne-Marie Merrien &amp; Claude-André Guillotte</i> |                                                                                                                                                        | 251. <b>Coops and Community/Civic Engagement</b><br><i>Roger Spear</i>                                                                                                                                         |                 |
| 198. <b>Measuring the concentration rate of cooperatives in Spain</b><br><i>Francisco Salas-Molina, Natalia Lajara-Camilleri, Elena Meliá-Martí &amp; Juan Francisco Juliá-Igual</i>                               |                                                                                                                                                        |                                                                                                                                                                                                                |                 |

**3 – 6  
November  
2026**



# ICA CCR EUROPE RESEARCH CONFERENCE

*Cooperative Enterprises for Shared Progress: Addressing Global Challenges Together*

**Valencia, Spain**

<http://ica-ccr-europe-2026.webs.upv.es>

**MORNING**

**FRIDAY 6 NOVEMBER FROM 8:00 TO 9:30**

| Session 20<br>Cooperative Governance and Management<br>(Part 5/5)                                                                                                                                      | Session 21<br>Cooperative Law (Part 2/2)                                                                                                                                                                                            | Session 22<br>Cooperative Banks and Mutual Insurers                                                                                                                                         | Panel 9<br>Educating for Membership: Assessing<br>Professional Training Initiatives on Member<br>Engagement and Commitment |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|
| 199. <b>Worker Cooperatives in the ICT Sector: Governance, Motivations, and Challenges</b><br><i>Sergio España-Cubillo, Slinger Jansen, Joram Scholten &amp; Chris de Nijs</i>                         | 301. <b>The social economy and its contribution to the transition towards the formalisation of entrepreneurship</b><br><i>Jaime Alcalde Silva</i>                                                                                   | 137. <b>Fidelity of credit union members: evidence from Brazil</b><br><i>Ângela Teresinha Schreiner &amp; Vilmar Rodrigues Moreira</i>                                                      | Panelists: <i>Jos Bijman, Markus Hanisch, Agustina Malvido &amp; Katrin Martens</i>                                        |
| 191. <b>Decoding Cooperative Democracy: a Literature Review of Member Control</b><br><i>Davi de Moura Costa, Ricardo Theodoro, Denise Espich &amp; Elisangela Domingues Vaz</i>                        | 238. <b>A special cooperative type for elderly people in Hungary: the public-interest pensioner cooperative</b><br><i>Klára Bak</i>                                                                                                 | 129. <b>Employee participation and job satisfaction in co-operative financial institutions: the role of job tenure and organisation size</b><br><i>Przemyslaw Piasecki</i>                  |                                                                                                                            |
| 252. <b>Residential Care Facilities for the Elderly (ERPI) and Decent Work for Caregivers: What Role Do Cooperatives Play?</b><br><i>Sílvia Martins, Teresa Carla Oliveira &amp; João Pedroso</i>      | 113. <b>Agri-food cooperatives in the Balearic Islands: legal challenges posed by touristification and insularity and opportunities for sustainable development</b><br><i>Paula De Iscar De Rojas &amp; Petra María Thomàs Puig</i> | 207. <b>Re-embedding Finance into Society: Value Practices and Ethical Governance at Banca Etica</b><br><i>Camilla Carabini &amp; Paola Raffaelli</i>                                       |                                                                                                                            |
| 140. <b>Ecoinnovation and online reputation in the olive sector: a configurational analysis</b><br><i>Raquel Puentes Poyato, Adoración Mozas Moral, Manuel Parras Rosa &amp; Enrique Bernal Jurado</i> | 268. <b>Cooperatives, decent work and SDG 8: building a cooperative agenda for labor dignity</b><br><i>Leila Andressa Dissenha, Fernanda Frankenberger Silva Frankenberger &amp; Leonardo Rafael de Souza Souza</i>                 | 138. <b>Identifying SDG Reporting Profiles in Financial Cooperatives: A Global Cluster Analysis</b><br><i>Arancha Muñoz-Usabiaga, Fernando Polo-Garrido &amp; Helena María Bollas-Araya</i> |                                                                                                                            |
|                                                                                                                                                                                                        | 297. <b>Contract farming concluded by cooperatives in the agri-food chain – selected issues under Polish and EU law</b><br><i>Aneta Suchon</i>                                                                                      | 256. <b>From Purpose to Shared Commitment: A Proposal to Strengthen Legacy in the Social Economy</b><br><i>Leire San-Jose, Jose Luis Retolaza, Ander Iparraguirre &amp; Ignacio Garay</i>   |                                                                                                                            |

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**MORNING**

**FRIDAY 6 NOVEMBER FROM 9:30 TO 11:00**

| Session 23<br>Agri-Food Cooperatives (Part 2/2)                                                                                                                                                                                                                                      | Session 24<br>Environmental and Social Sustainability in Cooperatives (Part 2/2)                                                                                                                                                                        | Session 25<br>Emerging Sectors and New Themes                                                                                                                                                              | Panel 10<br>Media cooperatives: intercooperation and networking in the Digital Era                                                                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|
| 186. <b>Who Is Who in Agricultural Cooperatives in Cambodia? Understanding the Actors Behind Their Development and Functioning</b><br><i>Sreykhouch EK, Petra Chaloupková &amp; Jirí Hejkrlik</i>                                                                                    | 231. <b>Metrics of Cooperative Principles in the Valencian Community: Validation of Cooperative Indicators from the Socially Responsible Entities Register.</b><br><i>Teresa García Muñoz, M<sup>a</sup> José Vanyó Vanyó &amp; Tomás González Cruz</i> | 218. <b>History and Current Landscape of the Ukrainian Cooperative Movement</b><br><i>Yuliya Amelina, Iryna Volovyk, Sofia Burtak &amp; Fiona Duguid</i>                                                   | <b>Panelists:</b> <i>Cristina Aragón, Francisco Javier Arrieta Idiakez, Miren Berasategi, Cristina Iturrioz, Lorea Narvaiza &amp; Francesco Nespoli</i> |
| 274. <b>Territorial cohesion against depopulation: Agri-food cooperative integration policies as a guarantee of rural viability and sustainability</b><br><i>Daniel Hernández Cáceres</i>                                                                                            | 288. <b>Cooperative Members' Willingness to Invest in Sustainable Production Systems</b><br><i>Nikos Kalogeras, Joost M. E. Pennings, Myrto Paraschou &amp; Fatima Cremer</i>                                                                           | 232. <b>What Do We Know and What Is Next? A Systematic Review of Stakeholder Theory in Cooperative Research</b><br><i>Camile Rebeca Bruns, Lucas Varela do Amaral, Anete Alberton &amp; Eduardo Nuncio</i> |                                                                                                                                                         |
| 202. <b>Generational Renewal as a Challenge for Cooperative Agriculture: Evidence from Multi-Level Cooperative Initiatives in Rural Spain</b><br><i>Lorena Tudela, Consuelo Calafat Marzal, Elena Meliá-Martí, Sergi Escribano, Norat Roig &amp; Jose-María García-Álvarez-Coque</i> | 192. <b>Eco Innovation in Cooperatives vs. Conventional Firms: A Sectoral Comparison across Spanish Agrifood, Manufacturing and Services</b><br><i>Josu Santos-Larrazabal, Imanol Basterretxea &amp; Ana Fernández-Sainz</i>                            | 111. <b>Are Cooperatives Ready for a Post-Growth World? A Prospective Theorizing Inquiry</b><br><i>Luc Audebrand</i>                                                                                       |                                                                                                                                                         |
| 115. <b>Values-based value chain organization in the US Midwest: cooperative spirit over structure?</b><br><i>Véronique De Herde</i>                                                                                                                                                 | 168. <b>From cooperativism to social innovation: towards a measurable impact model for corporate sustainability</b><br><i>Luis Armando Trejo Castillo &amp; Carlos Balmore Santos</i>                                                                   | 175. <b>Deliberative Democratic Practices and Opportunities for Implementation in Mondragon Cooperatives</b><br><i>Oier Imaz Alias &amp; Asier Baztan Miguel</i>                                           |                                                                                                                                                         |
| 122. <b>From Collective Ownership to Stakeholding Governance: Adaptive Governance in Agricultural Cooperatives</b><br><i>Constantine Iliopoulos, Vladislav Valentinov &amp; Michael Cook</i>                                                                                         |                                                                                                                                                                                                                                                         | 177. <b>Understanding Cooperatives as Multi-Actor Ecosystems</b><br><i>Anna-Greta Nyström &amp; Martin Nordell</i>                                                                                         |                                                                                                                                                         |